



**Lead2**



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VRIJE  
UNIVERSITEIT  
BRUSSEL

**LEAD2: Enhancing Academic Leadership and Governance of Chinese and European Universities in the Context of Innovation and Internationalization**

**LEAD2 project Kick-off meetings  
Draft Programme**

**20-22 March 2019**

**Vrije Universiteit Brussel, Brussels, Belgium**

**20.03.2019**

10.00-12.00:

Room Red, U-residence, VUB

10.00-11.00

Chinese partner universities:

preparation meeting and consultations LEAD2 Chinese partners & VUB coordinator

11.00-12.00

European partner universities

preparation meeting and consultations LEAD2 European partners & VUB coordinator

12.00-13.30 networking lunch

U-residence

13.30-17.00 LEAD2 partners' meeting

Green Room, U-residence

(coffee break at 15.30)

- LEAD2 work plan and implementation plan
  - Overall work plan
  - Gap Analysis
- LEAD2 Partners introduction and specific roles in the LEAD2 project (each partner max 10 minutes)
  - 1) Vrije Universiteit Brussel (VUB), Belgium – Coordinator
  - 2) UNIVERSIDADE NOVA DE LISBOA (NOVA), Portugal
  - 3) University of Vienna (UniVie), Austria
  - 4) Aarhus University (AU), Denmark
  - 5) Middle East Technical University (METU), Turkey
  - 6) Silesian University of Technology (SUT), Poland
  - 7) National Academy of Education Administration (NAEA), Beijing, China
  - 8) Tongji University (TJU), Shanghai, China
  - 9) Beijing Normal University (BNU), Beijing, China
  - 10) Yunnan Normal University (YNNU), Kunming, China
  - 11) China University of Geosciences (CUG), Wuhan, China
  - 12) Guangxi Normal University (GXNU), Guilin, China
- Discussion, conclusion optimized work plan of LEAD2 project
- Practical arrangements project activities

18.30 dinner all LEAD2 partners



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Vrije Universiteit Brussel  
Brussels, Belgium**

**21.03.2019**

8.15-9.15 NAEA and VUB Vice rector  
Room Europe, International Relations Office, VUB (ground floor, Pleinlaan 5, 1050 Brussel)

9.30-12.15  
Promotiezaal (D2.01), VUB (Building D, Pleinlaan 2, 1050 Brussel)  
LEAD2 project kick-off ceremony & plenary meeting

**9.30-10.30**

LEAD2 project kick-off ceremony

Chair: Dr. Jacqueline Couder, Director, International Relations Office, VUB

- LEAD2 intro video
- Prof. Romain MEEUSEN, vice rector International Policy, VUB
- Prof. YU Jingtian, Vice President, National Academy of Educational Administration
- Dr. Che Weimin, Minister-counsellor, China Mission to the EU
- Gianpaolo SURIANO, DG EAC, European Commission
- LEAD book release

10.30-11.00 coffee break

11.00-12.15 Keynote speeches: Expectations and role of LEAD2 in enhancing Academic Leadership and Governance of Chinese and European Universities

Chair: Anthony Antoine, Executive Director IES, VUB

- Prof. Rosette S'Jegers, former vice rector VUB  
*From embedded campuses to Learning Communities- European University Alliances*
- Prof. Gülser Köksal, Vice rector, Middle East Technical University (METU)  
*Use of information technologies in enhancing academic leadership and governance of research universities*
- Prof. Joao DE MATOS, Vice rector, UNIVERSIDADE NOVA DE LISBOA  
*On the future cooperation between Chinese and European Academic Leaderships*

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Flex room reserved D.2.06 (08:00- 12:00)

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12.15-13.30

Lunch

13.40-14.30

Promotiezaal (D2.01)

- Chair: Prof. Hale Isik Guler, Advisor to the Rector for Internationalization, METU

Keynote speeches

- Prof. Susanne Weigelin-Schwiedrzik, former vice rector, University of Vienna  
*To be Number One! China's strategy to rise to excellence in research*
- Prof. Miguel Pina e Cunha, UNIVERSIDADE NOVA DE LISBOA  
*Leadership as Paradox*

14.30-17.00

LEAD2 round tables

Room: D.2.15

(coffee break at 15.30)

LEAD2 Round table meetings on University Governance and Academic Leadership

- 1) Round Table 1: Training and learning for Academic Leaders and next workshops sessions, including MOOC (blended training)  
(Including specific planning for LEAD2 activities in June 2019, and Oct.2019)
  - Chair: Dr. Lucas Zinner, University of Vienna
  - Introduction by Meiyang Jing, NAEA
  - Facilitators:  
NAEA, VUB, Univie & SUT
  - Participants: all

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- 2) Round Table 2: Comparative Research University Governance and Academic Leadership in Chinese and European universities
  - Chair: Prof. Susan Wright, Aarhus University
  - Introduction by Dr. Merve Zayim-Kurtay
  - Facilitators:  
VUB, METU, AU & CUG
  - Participants: all

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- 3) Round Table 3: Building an Online Knowledge Base for Academic Leaders; LEAD journal plan, online networks & publishing (eg. Wechat official account) Sustainable presentation, dissemination & utilisation Cooperation with all partners and China mission to the EU
  - Chair: Associate Prof. HU Rui, Beijing Normal University
  - Introduction by VUB
  - Facilitators:  
NAEA, VUB, GXNU & BNU
  - Participants: all

16.40-17.00 Concluding remarks:

- Prof. Chu Zuwang, China University of Geoscience (Wuhan)
- Prof. Jan Cornelis, former vice rector, VUB

18.30-20.30

Dinner



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## **LEAD2: Enhancing Academic Leadership and Governance of Chinese and European Universities in the Context of Innovation and Internationalization**

### **LEAD2 project Kick-off meetings Draft Programme 20-22 March 2019 Vrije Universiteit Brussel Brussels, Belgium**

**22.03.2019**

9.15-12.00

Green Room, U-residence

9.15-9.45

- Welcome & Chair: Prof. Joao DE MATOS, Vice rector, NOVA
- Keynote speech  
Prof. John Taylor, Lancaster University  
*Continuity and Change; Old and New Challenges for Leaders in Higher Education*

9.45-12.00

LEAD2 workshop

(coffee break at 10.40)

- LEAD2 workshop: perceptions and practices of academic leadership
- Facilitators:
  - Prof. Yasar Kondacki, METU
  - Prof. Rita Costa, NOVA
  - Dr. Zhang Mengqi, BNU
- Partners' presentation/talk: each 5 minutes
  - your perceptions of academic leadership
    - What is academic leadership?
    - What do you think is a good academic leader?
  - academic leaders' practices at your institution (choose the level that you are most familiar with)
  - present/share stories/cases if any
  - your reflections & expectations of the project
- 11.30-12.00  
Summaries & Concluding remarks:
  - Prof. Gülser Köksal, Vice rector, Middle East Technical University (METU)
  - Prof. Ye Beibei, Vice Dean, Faculty of Education, Guangxi Normal University
  - Prof. Susanne Weigelin-Schwiedrzik, former vice rector, University of Vienna
  - Prof. Chang Zhu, VUB

12.00-13.00 Bread lunch

U-residence

13.00 End of meetings