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Implementation plan 2021

LEAD2 project

WP 2 Development

WP	Tasks Activities (Original Plan)	Output/ Outcomes
	LEAD2 Blended Training and Building of Online Knowledge Base and Networks on University Governance and Academic Leadership	
	2.1 Improvement, upgrading and customisation of six series of MOOCs	Six sessions of MOOC improved, upgraded and customised.
	2.2 Preparation and implementation of six series of blended training (MOOC & workshops & peer learning	Six workshops/training sessions are implemented (each takes place at the end of each MOOC session).
	2.3 Conduct Comparative studies on university governance and academic leadership in China and the EU	Comparative studies on university governance and academic leadership in China and the EU are completed and research reports, articles, books & <i>policy recommendations</i> (in Chinese and English).
	2.4 Build an online Knowledge Base, Networks & an Online Referencing Tool for (potential) academic leaders in China and the EU	An online Knowledge Base and Network on university governance and academic leadership in China and the EU is created.
	2.5 Establish the EU-China Center on University Academic Leadership	The EU-China Center on University Academic Leadership is established

WP 2 Development

WP	Tasks Activities	(Original Plan) Output/ Outcomes	Completed	2021 TO DO
2 Development	2.1 Improvement, upgrading and customisation of six series of MOOCs	Six editions of MOOC improved, upgraded and customised.	5 editions completed (EN & CN) (two MOOCs-6 provisions, Senior & Young)	6 th edition begins Sep.2021 (three MOOCs-9 provisions, Senior-Middle-Young)
		1 st Series (Feb.-June 2019) 2 nd Series (Aug.- Dec. 2019) 3 rd Series (March-July 2020) 4 th Series (Sep.- Dec. 2020) 5 th Series (March-June 2021) 6 th Series (Sep.- Dec. 2021)	SAL: Over 600 users SAL: Over 350 users SAL: Over 900 users SAL: Over 400 users YAL: Over 1800 users SAL: 204 (current) YAL: 729 (current)	Re-launch MOOC-SAL Re-launch MOOC-YAL Develop & launch MOOC-MAL MOOC-Interactive Session: 26 April 2021 MOOC Webinar: June 2021

WP	Tasks Activities (Original Plan)	Completed	2021 TO DO
2 Develop ment	2.2 Preparation and implementation of six series of blended training (MOOC & workshops & peer learning)		
	1st Series of blended training (MOOC and workshops & peer learning): (Young Academic leaders Workshop Beijing, China) March-July 2019	Beijing, NAEA, June 2019 completed	
	2nd Series of blended training (MOOC and workshops & peer learning): (Middle level Academic Leaders Workshop Vienna, Austria & Gliwice, Poland) ; August-December 2019	Vienna & Gliwice, OCT 2019 completed	
	3rd Series of blended training (MOOC and workshops & peer learning): (High level Academic Leaders Workshop Guilin & Shanghai, China) ; March-June 2020	Webinar: China-EU University Development and Cooperation (NAEA/VUB, 29 July 2020)	October 2021 (online & F2F) Shanghai & Guilin
	4th Series of blended training (MOOC and workshops & peer learning): (Young Academic leaders Workshop, Aarhus, Denmark & Ankara, Turkey); August-December 2020	Webinar: Inclusive and Diversified Leadership (TJU/GXNU/VUB, 25 November 2020)	Webinar co-hosted by AU for YAL, dates June/July 2021, TBC Online meeting (research and project QA) co-hosted by METU, date Sep.2021 TBC
	5th Series of blended training (MOOC and workshops & peer learning): (Middle level Academic Leaders Workshop Wuhan & Kunming, China); March-June 2021	Webinar: Internationalisation of University of Applied Sciences (NAEA, 6 January 2021)	Wuhan – Chinese partners' meeting: May 28-29 2021 Workshop Kunming, A)-August 2021-Online & F2F; B)- April 2022 TBC
	6th Series of blended training (MOOC and workshops & peer learning): (High level Academic Leaders Workshop, Lisbon, Portugal & Brussels, Belgium) August-December 2021	University Governance and Academic Leadership in times of Global Uncertainty (VUB, 12 January 2021)	Workshop & Event Lisbon-Brussels, A)-JAN2022; B)-JUNE 2022 TBC

WP 2 Development

WP	Tasks Activities (Original Plan)	Completed	2021 TO DO
2 Developm ent	2.3 Conduct Comparative study on university governance and academic leadership in China and the EU		
	1) Research instruments (Feb./March 2019) 2) Research reports (2 reports planned, April 2020, April 2021); articles (3 articles planned, expected April 2020, Dec 2020, April 2021) 3) Book publications (Series of books in Chinese and English, expected Sep. 2021) 4) Policy recommendations (in Chinese and English, expected Aug./Sep. 2021) 5) LEAD2 Journal -regular result and dissemination (bi-monthly): shorter articles, news reports, paper...	Done 4 Special Issue research publications (21 articles) One-combined book LEAD2 Journal (5 Issues)	2-April-2021, Co-creation workshop of AL development model 5 th Speical Issue –on-going Edited Chinese Book Policy recommendations (in Chinese and English) On-going

WP 2 Development

WP	Tasks Activities	2021 TO DO
2 Development	2.5 Establish the EU-China Center on University Academic Leadership	
	1) A sustainable EU-China Center on University Academic Leadership will be established. 2) A launch event of the Center will be organised	1) Wuhan – Chinese partners’ meeting: May 28-29 2021 2) Shanghai-Guilin - Chinese partners’ meeting: Oct. 2021 3) Beijing: Dec. 2021 TBC

WP3 Quality Plan

WP	Tasks Activities	Completed	2021 TO DO
3	1) Internal quality assurance plan; 2) Internal evaluation reports; 3) External quality assurance plan; 4) External quality assurance reports; 5) Impact assessment reports (three reports, at 18m, 28m, and 36m respectively)	Done Done Done Mid-term report done LEAD2 Internal Quality Assurance Meeting (10 September 2020)	On-going Online meeting (research and project QA) co-hosted by METU, date Sep.2021 TBC On-going On-going One consolidated IA report

WP4 DISSEMINATION & EXPLOITATION

WP	Tasks Activities	Completed	2021 TO DO
4	4.1. Project website 4.2. Project promotion material (logo, leaflet, posters, roll-ups, etc) 4.3. Project promotional videos and testimonial videos 4.4. Dissemination reports & list of partner dissemination activities 4.5. Partner dissemination events organised in parallel to the project workshops or meetings 4.6. 1)One dissemination conference & kick-off project organised in China (June, 2019); 2)one dissemination conference & Kick-off the online Knowledge Base organised in Brussels (Oct.2021); 3)Final project dissemination event EU-China University Center, Beijing (Dec.2021)	Done Done Done - ongoing Done - ongoing Done	<ul style="list-style-type: none"> ➤ Partner project web links/sub-links ➤ Re-disseminate promotion material ➤ Testimonial videos with partner representatives ➤ Re-disseminate dissemination reports ➤ Consolidate list of partner dissemination activities ➤ Organised partner dissemination events ➤ Dissemination SWG group meetings ➤ Re-disseminate the MOOCs & results ➤ Re-disseminate the online Knowledge Base ➤ Event Beijing

WP5 Project management

WP	Tasks Activities	Completed / TO DO 2021
5	<p>5.1: Preparation, execution and follow up of consortium meetings</p> <p>Kick off meeting, March 2019, Brussels</p> <p>1st Consortium SC meeting: June 2019, Beijing, China</p> <p>2nd Consortium SC meeting: Oct/Nov. 2019, Vienna, Austria; network meeting: Gliwice Oct. 2019</p> <p>3rd Consortium SC meeting: May 2020, Guilin, Guangxi, China</p> <p>4th Consortium SC meeting: Oct/Nov. 2020, Aarhus/Copenhagen, Denmark</p> <p>5th Consortium SC meeting: May 2021, Wuhan, China</p> <p>6th Consortium SC meeting: Oct. 2021, Brussels, Belgium</p>	<p>Done</p> <p>Done</p> <p>Done</p> <p>Online Partners' Meeting Mid-Term Progress 10 July 2020</p> <p>Online Partners' Meeting - 1-April 2021</p> <p>Online meeting- July/August 2021</p> <p>Meeting in Guilin- Oct.2021</p> <p>Brussels/Beijing/& Online – Dec. 2021 (TBC)</p>



Interaction & Discussions

1. LEAD2 Project Management Steering Committee

Jingtian YU & Meiyang JING -NAEA	Baocun LIU-BNU	Jan Cornelis & Chang ZHU-VUB	Lucas Zinner-UniVie
Liusheng LIU-YNNU	Zuwang CHU-CUG	Joao de Matos-NOVA	Marcin Gorski-SUT
Jiang WU & Aihua YAN-TJU	Beibei YE-GXNU	Gaye Teksoz & Yasar Kondakci-METU	Susan Wright-AU

2. Request for extension (eligibility period)



Interaction & Discussions

3. Dissemination strategies & activities (partners report list)
 - a) *Dissemination Special Working Group* (monthly meeting)
 - b) Partner web links
 - c) Further/ re-distribution of links, reports, journals, newsletters, reports, publications by partners
 - d) Re-publish (news, links, reports..) by Chinese partners
 - e) Organise dissemination meetings, events; (staff meeting, international event..)
 - f) Within own institution and beyond
 - g) Policy level impact



Interaction & Discussions

- *Dissemination Special Working Group*

Dinh Ngoc Bich Khuyen & Zhengwen QI-VUB	Anna Waligora-SUT	Xiao WU-NAEA	Zhaorui WANG-CUG
Sara Recharte-NOVA	Ibrahim Yorgun-METU	Wenchao ZHANG-GXNU	Gaoming Zheng-TJU
Lucas Zinner-UniVie	Jie GAO-AU	Meng SHI-YNNU	



Interaction & Discussions

4. MOOC- for Middle-level Academic Leaders (MOOC-MAL)

- a) Support instructors from partners
- b) Module-sub-modules to be fine-tuned
- c) Development: April- July 2021
- d) Launch Sep.2021
- e) Total: 3 MOOCs (SAL, MAL, YAL) 9 provisions
- f) **Important: Chinese partners/members register as users for the Wanyiyun and Bilibili MOOCs**



Interaction & Discussions

5. Project quality assurance & impact assessment

- a) Support for IA surveys
- b) Support for IA interviews
- c) Testimonial booklets, and Testimonial videos (by *dissemination SWG*) *deadline Nov. 2021*
- d) Quality surveys/interviews (linked to each activity)
- e) Short-term and long-term impact indicators: EACEA Monitoring basis
- f) Logical Framework Matrix: EACEA Monitoring basis



Interaction & Discussions

6. Exploitation & utilisation of results

- a) MOOCs: enrolment, re-distribution; Utilisation by Chinese partners;
- b) OKB: enrolment, re-distribution; Utilisation by Chinese partners;
- c) Organise training and exchange meetings/events by partners (institution and network) in addition to LEAD2 direct activities;
- d) Institutional educational programme; professional development programme;
- e) Other levels, communities, associations, international conferences...
- f) Higher level, ministry of education



Interaction & Discussions

7. Substantiality & partnership

a) Working group: LEAD2 *Utilisation and Sustainability Special WG*

Meiying JING-NAEA	Zuwang CHU & Xing GAO-CUG	Marcin Gorski-SUT	Rita Falcao & Sara Recharte-NOVA
Wenji FAN/Wenchao ZHANG-GXNU	Baocun LIU- BNU	Yasar Kondakci-METU	Lucas Zinner -UniVie
Aihua YAN-TJU	Liusheng LI-YNNU	Zhengwen QI-VUB	Jie-GAO-AU

- b) Utilisation strategies (by Utilisation and Sustainability SWG): deadline Oct.2021
- c) Policy recommendations (by Utilisation and Sustainability SWG): deadline Dec.2021
- d) Developed partnerships in addition to the LEAD2 project activities
- e) Future cooperation & partnerships



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